MEL Tools and Challenges

Australian Aid

The Asia Foundation

The Australian Embassy - The Asia Foundation Partnership in the Philippines

COALITIONS for CHANGE

PRACTITIONERS FORUM

ADAPTIVE PROGRAMMING AND MONITORING, EVALUATION & LEARNING

JUNE 5-6, 2018

The Makati Shangri-La Hotel | Philippines

Development Entrepreneurship

1. Just start
2. Small bets to manage risk and learn by doing
3. Expect and exploit surprises
4. Harness networks and coalitions
5. Future is made not predicted

Leaders using entrepreneurial principles and practices to introduce transformative policy

	Tool
Transformative policy	1. Technical and political
Entrepreneurial principles & practices	2. Theory of change 3. Measures that matter 4. Timeline
Leaders	5. Team composition 6. Coalition map

Tool 1: Reform criteria

Impact	Changes incentives and behavior to improve outcomes including gender
Scale	Spreads w/o further funding
Sustainability	Becomes part of market behavior or government functions
Feasibility	Possible given political realities

Tool 2: Theory of Change

Current poor situation

Technical and Political Analysis

Proposed reform

Technical and Political Action

Reform introduced

Incentives and behavior changed

Improved outcome

Tool 3: Measures that matter

- Plausible link between reform and improved outcome
- Credible data often collected by government as a matter of practice
- Ratios or rates to enable comparison
- May change due to iterative process

Tool 4: Timeline

Date	Event	Role of CfC	Reference file
16 Aug 2011	Sin taxes included as part of Executive-Legislature priority agenda	Policy brief for Internal Revenue Com.	Policy brief
12 Dec 2011	House impeaches Chief Justice		Articles of impeachment
14 Dec 2011	House Ways and Means Chair replaced for not signing impeachment articles		Meeting notes
5 Mar 2012	Health Sec. and Internal Revenue Com. hold press conference	Coalition organizes event	Press statement

Tool 5: Team Composition

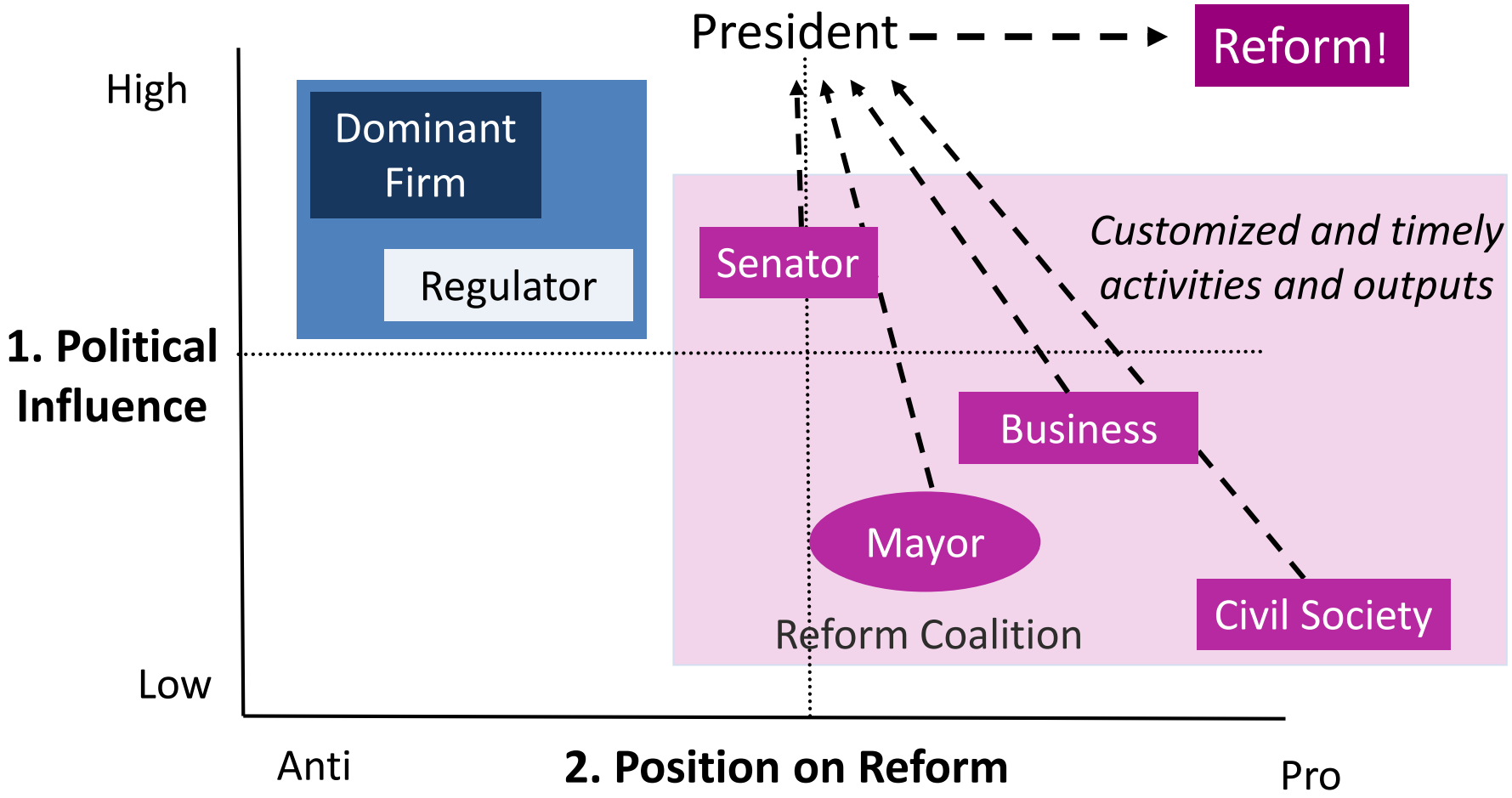
Team leader

Technical expertise

Political skills and network

'Insider'

Tool 6: Coalition Map



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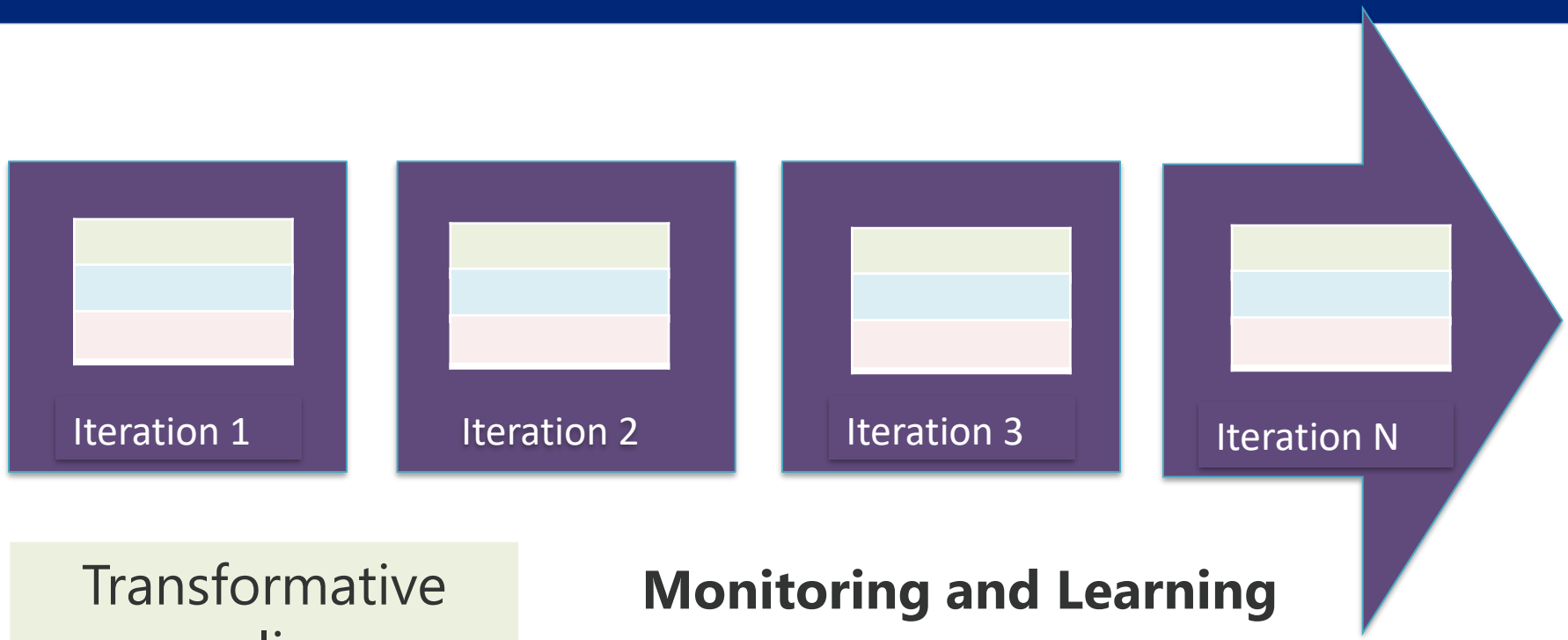

Transformative policy

Entrepreneurial principles & practices

Leaders

Monitoring and Learning

- Real-time analysis and adjustments

Evaluation

- Iterations become a story of changes, setbacks, and progress

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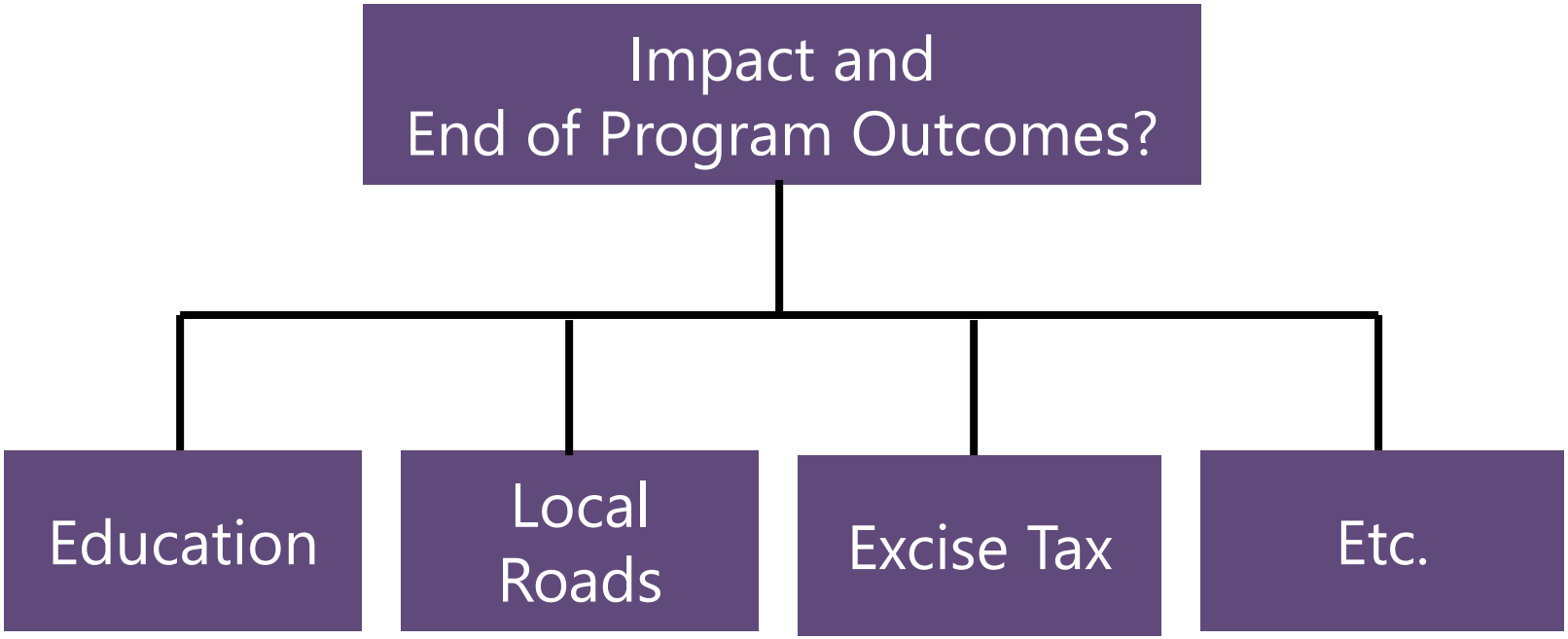
Challenge for CfC

Robust MEL tools for individual reforms



THANK YOU

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