



PRACTITIONERS FORUM
**ADAPTIVE PROGRAMMING AND
MONITORING, EVALUATION & LEARNING**

JUNE 5-6, 2018

The Makati Shangri-La Hotel | Philippines

SRI LANKA SUBNATIONAL GOVERNANCE PROGRAM



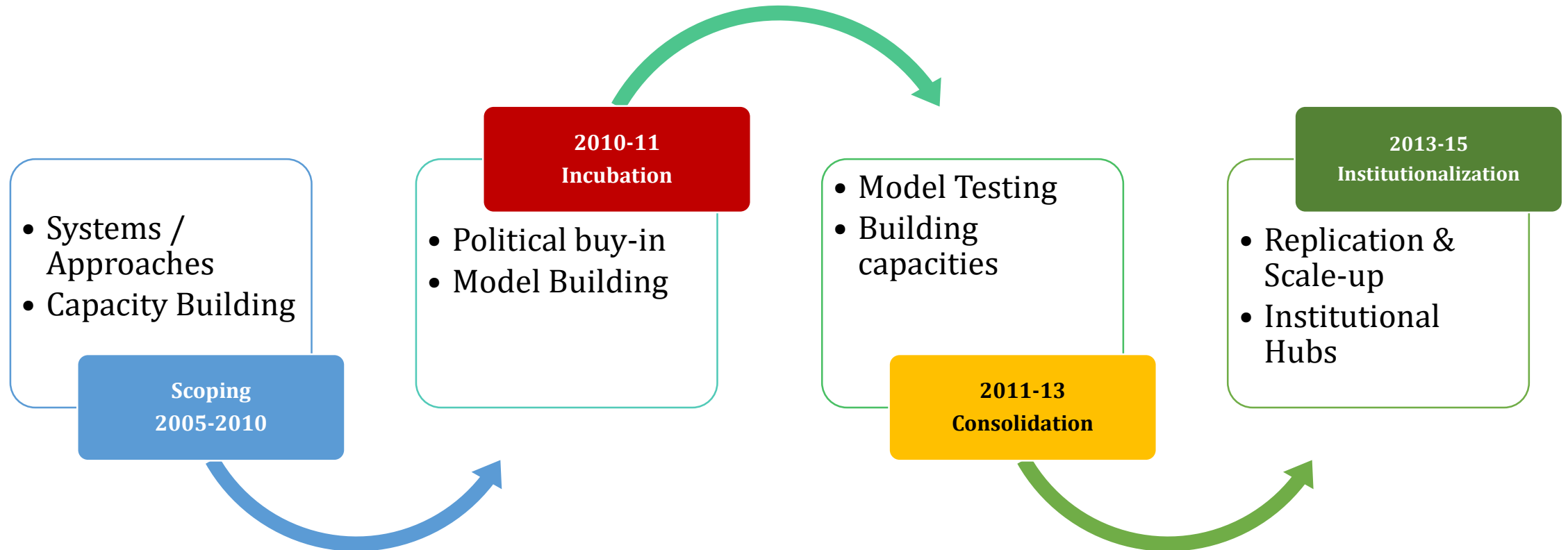
Australian Government

Department of Foreign Affairs and Trade



The Asia Foundation

TAF Legacy...



Sri Lanka

Sub-National Governance Program (SNGP) Locations



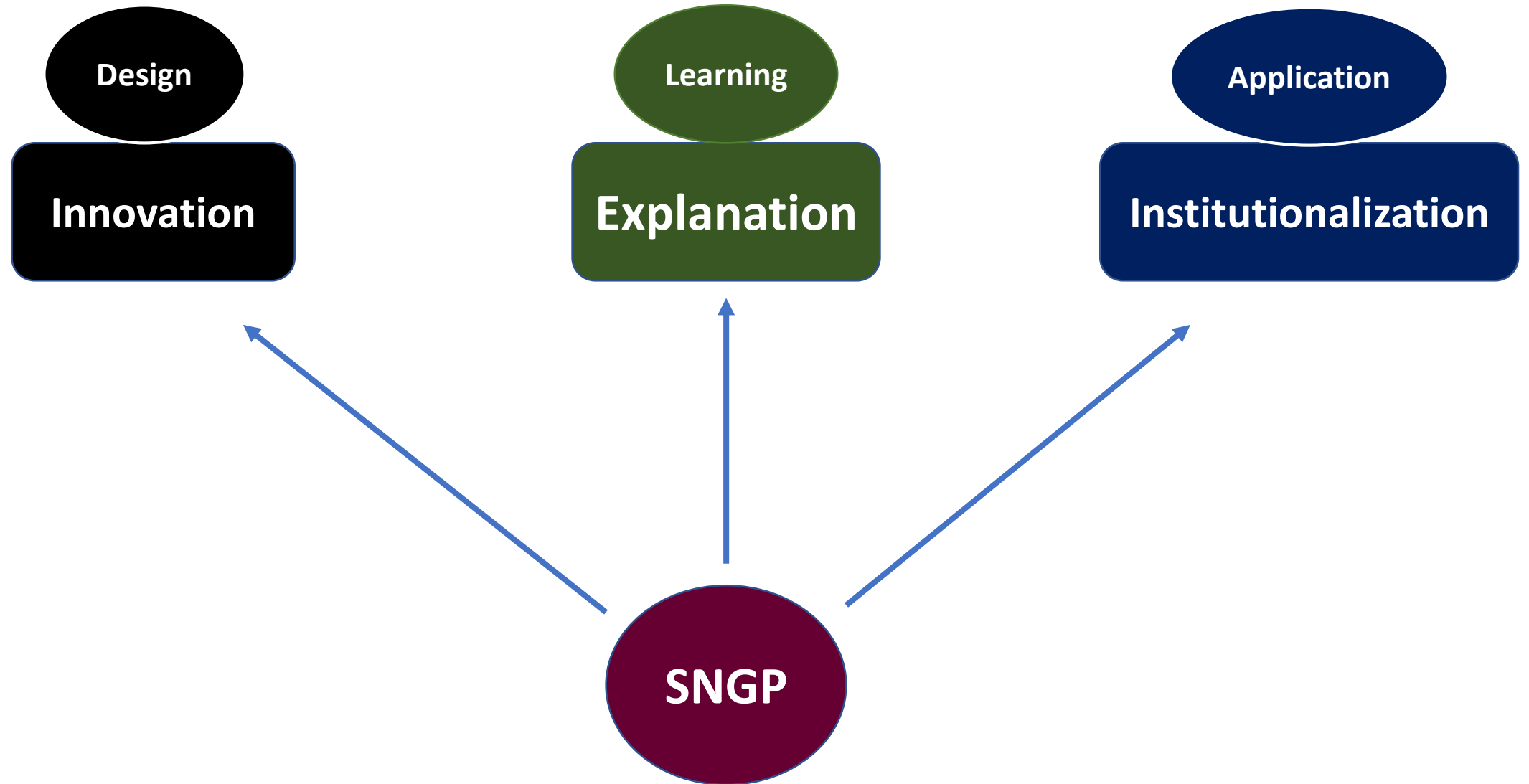
MC = MUNICIPAL COUNCIL
PS = PRADESHIYA SABHA
UC = URBAN COUNCIL

P Primary Site
R Replication Site

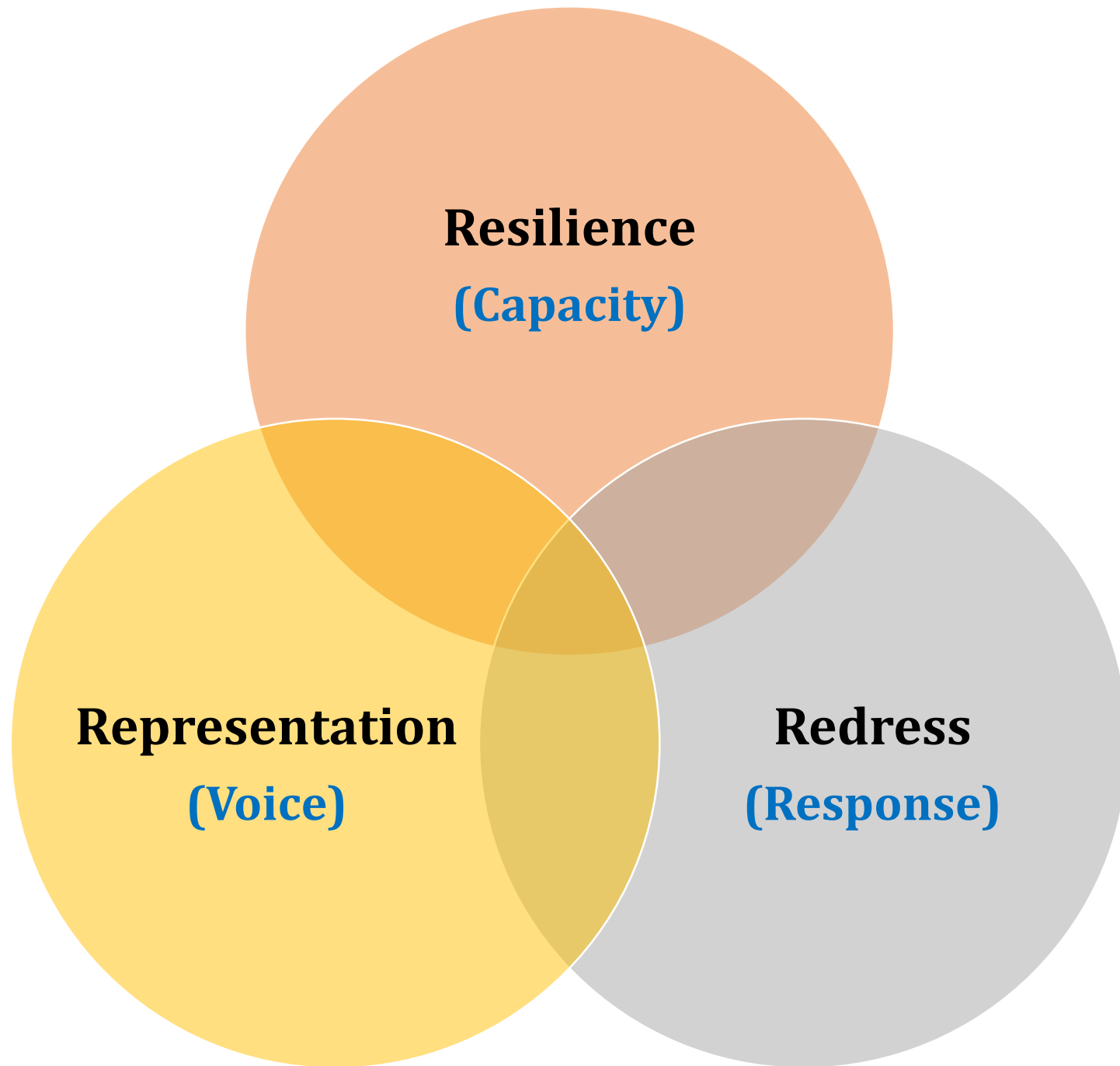


Province	Primary Site	Replication Sites
Northern	Jaffna MC	Nallur PS Vavuniya UC
Eastern	Batticaloa MC	Kinniya UC Trincomalee Town & Gravets PS
North Central	Anuradhapura MC	Nuwaragampalatha (C) –PS Thirappane PS
Central	Nawalapitiya UC	Nuwara Eliya MC Gampola UC
North Western	Chilaw UC	Kurunegala MC Kuliyapitiya UC
Western	Peliyagoda UC	Seeduwa Katunayake UC Wattala Mabola UC
Uva	Katharagama PS	Bandarawela MC Haputale UC
Sabaragamuwa	Balangoda UC	Kegalle UC Rambukkana PS
Southern	Matara MC	Hikkaduwa UC Tangalle UC

Concept of SNGP



Key Constructs



Resilience is the *ability to withstand, respond, and adapt to challenges in ways that are proactive, draws on own resources, builds local capacity, and ensures that essential needs are met.* For SLSNGP, resilience implies achieving measurable progress in strengthening the economic resilience of local governments through enhanced revenue streams and improved public financial management and regulatory systems.

Representation involves *both the capacity of people to express their views and the ways in which they do so through a variety of formal and informal channels and mechanisms.* For SLSNGP, representation implies achieving measurable progress in the quality and impact of effective, equitable, and inclusive representation of citizens in local governance processes and mechanisms.

Redress refers to *all administrative mechanisms that allow citizens to seek remedies for what they perceive to be poor treatment, mistakes, faults, or injustices in their dealings with the government.* Redress also comprises the element of citizen rights to public services, i.e. right to access services, right to quality and reliability, and right to information and transparency. Under SLSNGP, redress is conceptualized as achieving measurable progress towards strengthening the social compact between local governments and communities through timely, responsive, and effective delivery of citizen-centric services.

THEORY OF CHANGE

“By developing effective models for resilience, representation, and redress through iterative learning and experimentation with subnational actors, it will be possible to improve the evidence base to institutionalize effective practices in these good governance areas, thereby contributing to future investments in equitable growth and participatory, inclusive subnational governance in Sri Lanka.”

EOPPO: Institutionalization of tested models for resilience, representation, and redress to improve subnational governance in Sri Lanka

**IO-1
Strengthened
Economic
Resilience**

**IO-2
Effective,
equitable
Inclusive
Representation**

**IO-3
Improved
Redress &
Responsiveness**

GESI

Key Delivery Strategies

focus on subnational public and regulatory service improvements	align interventions with Local Authority Participatory Development Planning process and LA annual budget cycle	conduct experimentation in inclusive growth of secondary cities
promote co-creation and ownership through stakeholder involvement	maintain flexibility to fluid political environment	promote value for money

Areas of Support

- Revenue Generation

- Widening the revenue net
- Utilization of Revenue
- Financial Strength
- Efficiency in Collection Practices

- Inclusive Planning and Budgeting

- Budget Formulation
- Citizen Engagement Practices
- Strategic and Visionary Approach
- GESI

- Citizen-friendly Services

- Efficiency in Service Delivery
- Accountability & Responsiveness

- Redress Management

- Service Standards
- ICT-led Innovations

Programmatic challenges

- Structural challenges
- Political Vacuum / Political Assertion
- Varied capacity of elected officials
- Conservative attitude
- Rapid LA staff turnover - Champions / Memories

Outcomes/Impacts

- SNGP as the flagbearer for subnational governance
- Strengthened legal and procedural compliance
- Evidence based planning and budgeting
- Stimulating long term and entrepreneurial thinking
- Heightened sensitivity to GESI