



Catherine Black, Managing Director – Cities and Social

17 November 2021



IPFA- 3rd Mekong Australia Policy Dialogue

Infrastructure Project and Financing Authority (IPFA) - Our work strengthens the commercial and financial capability of the Australian Government

- ***Introduction***

- What is IPFA? How do we support the Australian Government?

- ***Case Study: Sydney Metro - Western Sydney Airport***

- A city-shaping project
- PPP for Stations, Systems, Trains, Operations and Maintenance contract
- Capturing value from project beneficiaries



Source: <https://www.sydnemetro.info/article/shortlist-airport-metro-third-major-contract-package-announced>

- ***Universally applicable lessons***

- You need alignment between national, regional and local government
- Robust regulatory and procurement frameworks are important
- Risk allocation needs to be optimized
- Building public sector commercial capability is critical





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